e. page 15

## - Page 15 <br> rdian

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OnLine

S2 piages 10/13

## Fumes are keynote of car centenary event Queen wi|| $r^{2} \mathrm{~S}$ not bail out duchess

Tories and CBI join argument over stakeholding
Union blow to Labour's 'big idea'
Thursday January 181996



EVEN SHORT COURSES SHOULD
LAST A LIFETIME
A SHort COURSE AT Henley MaNagenent

College is not easily forgotten. Our courses College is not easily forgotten. Our courses a greacer understanding of $a$ wide range of management disciplines. $\frac{\text { BUSINESS RLUMEN PROGRAMME }}{\text { Dates: February } 5-9 \text {. October } 14-18}$ Dates: February Fee: 5 fi300 October $14-18$ COBPORATE LEADERSHIP PROGRAMME Dates: March \begin{tabular}{c}
17-22. Seprember $15-20$ <br>
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 ESSENTALS OF PROJECT FINANCE Dates: February 

$12-14$, See: E 1325 <br>
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\end{tabular} HUMAN RESOURCE STRATEGY Dares: March $\begin{gathered}11-13 \text { Fee: } \mathrm{Ei} 325 \\ \text { Nomber 20-2? }\end{gathered}$ STRATEGIC MANAGEMENT FOR THE BOARD Dates: March 27 Fee: 21. No

For more information on chese and a whole range of execiutive short courses, co
Loraine Isherwood on $01491+18832$.


BUILDING PEOPLE - BUILDING BUSINESS


Grylls stake and silicone chips



## First night

Final curtain's vintage revival

Robin Thornber



Firm directors give evidence on illicit arms deals with Iran

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## Four jailed over

 Munch art theft

Shell and Esso start price war

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| slashed prices in a desperate ttempt to win back their fall- |  |
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| ing market shares. That lope lost |  |
| millions of customers to lower-charging supermarke rivals like Tesco, Asda and |  |
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| Sainsbury - said they were taking the step for the benefft of motorists. |  |
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| Drivers' organisations, led |  |
| by the AA and the RAC, welcomed the news, but the pet |  |
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| muustry body warned that a |  |
| in's petral stations, particuarly those in rural areas. mg out of business. |  |
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| ally. Unleaded and diesel prices will also fall by an av erage of aroumd 2p a litre. |  |
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| The purmp war broke outwhen Esso, which wrth 2.100 forecourts is the market leader, said it was laumching a |  |
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| scheme, Pricewatch, in which it promises to match the low- |  |
| in promises to match the lowsupermarket within a thre mile radius of its stations. |  |
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| search of cheaper petrol. The company's 10-year-old Tiger |  |
| Tokens scheme, in which customers recelve tokens which" |  |
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| cam be exchanged for "gifts" when they buy petrol, is to be |  |
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Leaving Las Vegas is made with great passion and considerable understanding. Its outstanding virtue is that it is almost entirely non-judgmental. it doesn't them siome sort of sympathy in their wretchedness. Derek Malcolm

## G2 page 8

## The Guardian Thursday January 181996 <br> Iraq close to agreeing UN oil deal

NEWS 3


Apple cuts 3,000 jobs in battle to survive computer war

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The best manufacture does not always win

The BRST technology

 arthoed sony's Betaman $\checkmark$



 the equipment mans mete.


Keyboard for the Remington
Type Writer almost
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gality soumd on tape. $c$



4 BRITAIN
IRA woman hits back over payout

| David Sharrock Ireland Correspondent | Jim was shot dead by the |
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| HE convicted IRA bomber Donna Masuire was last nigh Iighting a rearguard | lutely gobsmacked. I hope she |
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| Dublin attacks Sinn Fein' |  |
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| vid Sharrock | became the first senior Irish politiclan to address Unionists in the recently formed |
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Fergie faces day of reckoning out in the cold

Doctors and jailers agree on unshackling of Molloway prisoner in hospital


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 hospital Aids unit.
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Raft sank with boat

Geoffrey Gibbs

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R Raft Raft
Sank with boat A

The Guardian Thursday January 181996

Producers protest at arts cuts



New hope for schizophrenics

## $\qquad$ <br> 114

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At Homebase prices, you can tidy up and put away the difference.


News in brief

## NHS managers 'up

 400pc on $1989^{\prime}$








Mother who killed baby jailed









Lairds accept right to roam











## Crows 'tool-makers'









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## Reform role for inquiry judge






Buyer found for transport lab









University applicants down





## Mark Doty




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IJ Hill House Hammond


## Caucasus time bomb ready to go off

The mountain region is an ethnic and religious melting pot waiting to explode in war. A weakened Russia's only answer is to apply more force, writes David Hearst in Moscow

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From juss $£ 30$ for a hull 12 montis' cover, no one
offers $\begin{aligned} & \text { ou } \\ & \text { more securvity on the rood thon the RAC: }\end{aligned}$ Theft and Vandalism Cover. If your cur's stolen

- RAC Rescue covers you, not your cor So now you can call on us whenever you need fost roodside assistance, even when you're simply o possenger in someone else's car.
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Otherwise, theylll tow you to a nearby garoge, free of charge.
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Whatever serrice you use, callouts and our labour are free - you orly pay for parts.

You can also tailor your cover to meel your needs,
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## Yeltsin's wary enemies play a waiting game

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Turks stand by fellow Muslims

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## News in brief <br> Five executed

 in Nigeria


 Fridge horror

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A day-long general strike
 Fine point saver

 Mugabe

| Abul Mube challenge |
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EUROPEAN NEWS 7


Italy's TV tycoon plays to court crowd

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Rightwingers block efforts to eliminate sweeteners Turkey's ${ }^{\text {' }}$ gifts to MEPs' under fire


#### Abstract

  


Kinkel rejects Major's à la carte European union and warns Britain not to miss the integration boat




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## 8 <br> The Cuardian <br> Thursday January 181996

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Fax No. 0171-837 4530
E-mail: letters@guardian.co.uk

## Cars in need of a service

But what will they look like in the next century?


#### Abstract

IN OCTOBER 1895 the Daily Chronicle reported hat a name had stil not been found for horseless carriages though a Mr $F_{R}$ Sims had suggested "motor car". By 1896 the first Motor Car Club 100. years of the car was celebrated in the cathedral at Coventry. A cathedral is an aptly symbolic place to cellebrate many people's lives. The service could las undoubtedly been one of the most century and also as a memorial not often needlessly - caused by the car il for domestic motor manuracturing. All our major car companies are now minent at designing and building hich Formula 1 and ndy cars. The be production line to which we have never fully become reconciled We are at last starting the long jour ney to come to terms with the car's lace in society. It will continue to be a berating infuence - without any ransport - but no longer will we build he rest of the worid around it. (out-or pany car perks and so on). It will have an needs of a more eniightened emand uncluttered rective mass transit systems to conion of proper cycle lanes leaving the to be used for essential journers recreation. The designers of the front would be horrified if they saw these same roads conveying vehicles So, what will the car

The vision of a"driverless "intelligent" car transporting us across the moto way system propelled by miagentic levi tation and guided by satellite naviga tion syst tion systems - while being prevented from crashing into the car in front by sensor rays-is technologically feasi ble, but probably won't happen The consequences of a catastrophic crash through computer failure would be ho through computer failure would be ho rendous and it might well be the car companies that would be sued So cher won't risk it. Drivers must remaim responsible for their vehicles. Comput ers will continue their invasion of the inside of the car, but externally thei main role may be sophisticated traffic aad route coantrol opophisticated trafin aury the iron grip of the the next century the iron grip of the oil industry on the car is likely to be broken as leaperer sources of power like hydrogen à sources of power like hydrogen an used some see a big future for revived steam engine. Tyres may rovived stuam engine. Tyres may be is ane redant if magetic levitation is appiled but more hikely a similar whose contact with the ground wi, shrink almost to nothingness at hig speeds but whose "footprint" will spread out as the car slows. The mil enlightened car companies. browned of with being part of the problem, will try to become part of the solution by in volving themselves with mass trans systems and preempting environamen tal tal criticism. This could even be.goo business if the market supports two kinds of vehicle for each family: one light, energy-efficient oneseater occu- pying half of the present road pying half of the present road width fo commuting, plus a recreational vehicl for essential longer distancess. It is, or course, also possible that just as slide rule manufacturers were driven out of fule manufacturers were driven out of business by calculator companies, that some new form of transport might dirive the motor manufacturers off tile roa just as effectively as they killed horse power. Beam me up Scottie.


## When it's best not to be best

A curious technological moral lies behind Apple's problems

ITSS a tough world. After months of
fretting about which computer to buy. an Apple Mac. Instantly you're a for noisseur of the very best in information lechnology. And you've joined a select with a personal computer belongs. dominating presence of Bill Gates and the software that keeps the PC market un so easy to use really good. The Mac Then, the news starts dribbling in apple computer is in trouble. Thouluding senior management Health rontts have disappeared and the comiscount. If Apple does undits, it looks likely to concentrate corporate-customers leaving the cuts - and Bill Gates. Oh dear. What appens next? Will there be someone to your machine if it goes wrong. who luch will this specialist knowledge
cost as the years go by and fewer and as once a personal computer ma pple's plignt is another sad tale loesn't do muchnogy goone wrong. And it research and development, in technology, nor in major corporations. Why do
they spend time and money creating the
best technical solutions you're left holding a product that no
one can be bothered with? Remembe
how the early 1980s after the three-way battle to estabish a standiard video tap ar and zway the 2000 format was b cally, and Betamax from Sony was not VHS from Matsushita won through.
few years later, there was the tussle to dispense with the PAL broadcasting uperior D-MAC $T$ in favour of the But Sky wouldn't have it - for justifilanguished ciai reasons - and D-MAC suaarial, that innovative receiver de
veloped by the ill-fated BSB for satelite broadcasting. The squarial was cle ing dish, and less obstrusive, but that lechnical developments that present 1 tit le trouble, such as the evolution
sound production from wax cylinders records to CDS to, eventually. solic
state mini-cubes of some sort or an sther. Then there are the sort or and
that look suspect from the outset, such as the 3D camera and Sir Clive Sin-
clair's C5 electric car. Corporations are
omly just learning that they need to sustain consumer conpaence in the liever technologies they develop bit
taking rather than tussling But wait
for the battle to establish globsl mobile telecommunications. And, just remem
ber, good guys come second.

## The mood changes at the Palace

Free-spending duchesses, like directors, must be reined in
is all, and Buckingham Palace showed hours of the publication of a serios allegations about the dire state of the
Duchess's finances the Palace hoiste the drawbridge. on her. It inade utserl of the free-spending Duchess. Whatever the truth of yesterday's allegations, the Duchess's reputation, which ha time, seems poised to go into free fall The palace is rightly determined not to This all makes a sad story, but does things? Is it a matter of public importance Yes it is, in two ways. ingham Palace and the Duchess show just how tough the Palace is now compelled to be. This toughness is proor of a

Shows that the collapse of the royal uublic problem. The disaffected roya to ensnare the monarchy in disputes ncreasingly clear that not even divorce vill necessarily protect the Palace from Second puolc attack
he mood of the times. In their earl tays the roval marriages were part the fairy-tale of the Eighties. But the lomething-for decade has worn off, and onable. The same mood of corrective airness which wants executive salary nence with reined in also has little pa hitching a free fide who is felt to b esponsibilities againe balance of public And in a stakeholder society, eve
duchesses must give as well as take.


Letters to the Editor
In search of stakeholding

 Our critics review the morals on display in the Tate gallery


Tony Blai
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## Sex (not in the biblical sense)




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## 10 OBITUARIES

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Waiting for Beckett


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Pitching for a better Claret










The Euardian Thursday January 181996
Sir William Trethowan
Lord of the ring signs




## Letter



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Memorial Services

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 ho is able to juggle family

RALPH Fiennes: Fiennes,
star of Hamlet, Schindler's ist, Quiz Show and Strange gator. A dream of the Inter.
rogator invokes the fear that net), or the wo monss (Hamknow. The dreamer may be
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Dan Glaister


Absurdist habits WHEN Mox Errstand Doro
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Fen and Teeny moved into their New York apartment a a
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and depponability For one
thing, he left the aparment




Lloyds answers critics with new-look plan, this page
Watchdogs of the power industry have failed, page 12
Financial Editor: Alex Brummer
Telephone:017i-23-9610
Fax: $0171-833-4456$

# Government twists in debt trap 

Notebook
Parenting help for








## Chemist's shares soar on $\mathbf{8 5 0 0 m}$ sale talks

| LOYDS Chemists, Brit. ain's aecond biggest pected to be sold neaxt week to rival drugs group Unicham for just under epsoo million <br> ter it yesterday adem <br> aichom, which owns the Moss Chemists chain but Which is better known as a said. it did not comment on markat rumours. Butove to Unit chem said an agreed bid of Cloyds - which also owns the Holland \& Barratt bealth stores chain - at fuest under Es00 milliom, was expected to and. <br> Rumours of a takeover bid for Lloyds, whose shares talks were conffirmed, have been circulating in the City for several months. <br> But several other potantial |
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## Lloyd's answers critics



Tesco winter sales buoyant but

 infant technology








## Stretching EMU

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## Bank's tilt

 LoyDs Chemlats has
looked uke mbit target





School-dinner ladies lose right-to-pension test case

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12 FINANCE AND ECONOMICS

The regulators of the electricity, water, gas and telecoms utilities were meant to ensure that consumers got a fair share of the benefits of privatisation. Yet the watchdogs are widely seen to have failed. Today GREGORY PALAST, a leading US expert on regulation, challenges the electricity watchdog and architect of UK regulation, Professor Stephen Littlechild, to justify a system which, he argues, is too weak and too secretive to take on the corporate raiders now dominating the power industry


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#### Abstract




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TOMORROW: "The innovations in Britain have proved
a model for the rest of the world."
STEPHEN LITTLECHILD defends the regulatory system

The Underside
Dan Atkinson


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SPORTS NEWS 13 Racing Maguire takes Sunday mount on Montelado

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SPORTS NEWS 15

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Sport

Henman slides out of the Open, page 13 Coach leaves Saints behind, page 15

England's World Cup opens in Moldova, page 14

## The other Scot called Hastings, page 15 <br> SportsGuardian

FA CUP THIRD-ROUND REPLAY
Newcastle United 2, Chelsea 2 (after 90 minutes)

## Last-gasp Gullit hits 10-man Newcastle




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Guardian Crossword No 20,552

## Set by Rufus



A security camera's grainy footage later revealed the embarrassing simplicity of the theft. The nation's most prized work of art had been stolen, and it was like taking candy from a baby. Sally Weale
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